

(A Not-For-Profit Corporation)

FINANCIAL Report

Years Ended December 31, 2020 and 2019



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Independent Auditors' Report

Board of Directors Weld Community Foundation Greeley, Colorado

We have audited the accompanying financial statements of the Weld Community Foundation which comprise the balance sheets as of December 31, 2020 and 2019, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Board of Directors Weld Community Foundation Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Weld Community Foundation as of December 31, 2020 and 2019, and the results of its operations, the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Anderson & Whitney, P.C.

May 11, 2021

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BALANCE SHEETS

December 31	2020	2019
<u>ASSETS</u>		
Cash and cash equivalents	\$ 831,19	9 \$ 816,933
Receivables:	, , , , ,	·
Contributions	4,08	6,735
Interest	82,94	3 80,014
Investments, at fair value	35,919,07	5 31,693,083
Equity in assets held by third-party trustees		- 90,000
Property and equipment, net	14,130	,
Other assets	2,10	
Right of use asset	85,25	-
TOTAL ASSETS	\$ 36,938,79	8 \$ 32,701,945
LIABILITIES AND NET ASSETS Liabilities: Accounts payable Grants payable Scholarships payable Annuity obligations Deferred revenue Lease liability Assets held for agency funds	\$ 18,32 136,330 39,810 19,11: 86,152 2,062,27	200 0 119,669 6 39,924 5 7,000 2 -
Total Liabilities	2,362,00	5 1,963,605
Net Assets: Without donor restrictions With donor restrictions	3,602,94 30,973,84	8 27,431,626
Total Net Assets	34,576,793	3 30,738,340
TOTAL LIABILITIES AND NET ASSETS	\$ 36,938,798	8 \$ 32,701,945

See Accompanying Notes to Financial Statements.

STATEMENTS OF ACTIVITIES

	Without Donor		V	With Donor		
Year Ended December 31, 2020	R	Lestrictions	F	Restrictions		Totals
Revenue:						
Contributions	\$	52,390	\$	692,592	\$	744,982
Contributed goods and services	·	720	·	11,478	·	12,198
Net investment earnings		404,754		3,930,501		4,335,255
Oil and gas royalties		-		1,014,969		1,014,969
Administration fees		491,343		(465,436)		25,907
Other		26,195		19,169		45,364
Actuarial change in annuities		-		(6,392)		(6,392)
Net assets released from						
restrictions		1,756,784		(1,756,784)		
Total Revenue		2,732,186		3,440,097		6,172,283
Expenses:						
Programs		1,906,503		-		1,906,503
Management and general		294,817		-		294,817
Fundraising		132,510		-		132,510
Total Expenses		2,333,830		-		2,333,830
Change in Net Assets		398,356		3,440,097		3,838,453
Net Interfund Transfers		(102,125)		102,125		-
Net Assets, Beginning of Year		3,306,714		27,431,626		30,738,340
Net Assets, End of Year	\$	3,602,945	\$	30,973,848	\$	34,576,793

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STATEMENTS OF ACTIVITIES - Continued

Year Ended December 31, 2019	Without Donor Restrictions			With Donor		Totals
Teal Effect December 31, 2019	I	estrictions	K	Restrictions		Totals
Revenue:						
Contributions	\$	46,041	\$	1,332,714	\$	1,378,755
Contributed goods and services		2,732		15,723		18,455
Net investment earnings		463,026		3,948,312		4,411,338
Oil and gas royalties		-		2,681,072		2,681,072
Administration fees		440,296		(409,913)		30,383
Other		1,286		42,885		44,171
Actuarial change in annuities		-		(4,096)		(4,096)
Net assets released from						
restrictions		956,797		(956,797)		
Total Revenue		1,910,178		6,649,900		8,560,078
Expenses:						
Programs		1,076,974		-		1,076,974
Management and general		242,871		-		242,871
Fundraising		149,339		-		149,339
Total Expenses		1,469,184		-		1,469,184
Change in Net Assets		440,994		6,649,900		7,090,894
Net Interfund Transfers		44,810		(44,810)		-
Net Assets, Beginning of Year		2,820,910		20,826,536		23,647,446
Net Assets, End of Year	\$	3,306,714	\$	27,431,626	\$	30,738,340

See Accompanying Notes to Financial Statements.

STATEMENTS OF FUNCTIONAL EXPENSES

-	Program	Management		
Year Ended December 31, 2020	Services	and General	Fundraising	Total
Grants Expense	\$ 1,229,628	\$ -	\$ - \$	1,229,628
Scholarship Expense	328,192	-	-	328,192
Program Expense	178,394	-	-	178,394
Personnel Expenses	134,703	199,570	90,489	424,762
Spread the Good Initiatives	8,645	-	-	8,645
In-Kind Expense	12,198	-	-	12,198
Board/ Committees Expense	-	2,162	-	2,162
Advertising	-	-	2,808	2,808
Conference and Training	-	600	-	600
Computer Software and Support	7,345	18,172	360	25,877
Depreciation Expense	-	5,556	-	5,556
Development/Events	-	-	25,400	25,400
Development/Marketing	-	-	5,640	5,640
Dues/Subs/Prof Fees	-	5,526	-	5,526
Mileage	108	322	523	953
Occupancy	6,704	20,111	6,704	33,519
Office Expense/Small Equipment	-	6,404	-	6,404
Postage	-	778	-	778
Printing	-	4,146	-	4,146
Photocopying	-	1,836	-	1,836
Professional Services	-	27,876	-	27,876
Telephone	586	1,758	586	2,930
	\$ 1,906,503	\$ 294,817	\$ 132,510 \$	2,333,830

STATEMENTS OF FUNCTIONAL EXPENSES - Continued

	Program		Management				
Year Ended December 31, 2019	5	Services	and	d General	Fu	ındraising	Total
Grants expense	\$	513,174	\$	-	\$	-	\$ 513,174
Scholarship awards		272,885		-		-	272,885
Program expenses		136,124		-		-	136,124
Personnel expenses		118,165		159,170		81,517	358,852
Advertising		-		-		1,741	1,741
Board/committees expense		-		1,539		-	1,539
Computer software and support		7,342		14,582		565	22,489
Conferences and training		-		3,754		-	3,754
Consulting		29		58		5,029	5,116
Depreciation		-		3,248		-	3,248
Dues and subscriptions		-		4,920		-	4,920
Event development		-		-		32,994	32,994
Foundation initiatives expense		2,649		-		-	2,649
In-kind expense		18,455		-		-	18,455
Marketing development		-		-		19,640	19,640
Occupancy		7,181		17,686		7,181	32,048
Office expenses		-		4,373		-	4,373
Photocopying		-		1,967		-	1,967
Postage		-		2,655		-	2,655
Printing		-		4,300		-	4,300
Professional services		-		22,250		-	22,250
Telephone		672		1,643		672	2,987
Travel		298		726			1,024
	\$	1,076,974	\$	242,871	\$	149,339	\$ 1,469,184

See Accompanying Notes to Financial Statements.

STATEMENTS OF CASH FLOWS

Years Ended December 31	2020	2019
Cash Flows from Operating Activities: Cash received from contributions and other revenue Cash paid to suppliers and employees Interest and dividends received Interest paid	1,823,975 (2,363,781) 375,312	(1,516,399)
Cash Provided (Used) by Operating Activities	(164,494)	2,482,214
Cash Flows From Investing Activities: Purchase of property, plant and equipment Net (purchase) redemption of investments	(6,613) (77,612)	(11,998) (3,044,303)
Net Cash Provided (Used) by Investing Activities	(84,225)	(3,056,301)
Cash Flows From Financing Activities: Contributions restricted for endowments Payments of annuity obligations	269,485 (6,500)	625,062 (6,500)
Net Cash Provided by Financing Activities	262,985	618,562
Net Increase (Decrease) in Cash	14,266	44,475
Cash, Beginning of Year	816,933	772,458
Cash, End of Year	\$ 831,199	\$ 816,933

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STATEMENTS OF CASH FLOWS - Continued

Years Ended December 31	2020	2019
Cash Flows From Operating Activities:		
Change in net assets	\$ 3,838,453	\$ 7,090,894
Adjustments to reconcile changes in net assets to net cash	, ,	, ,
flows from operating activities:		
Depreciation	5,556	3,247
Net realized and unrealized gains on investments	(4,097,560)	(4,149,594)
Reinvested interest	4,460	(10,602)
Endowment contributions	(269,485)	(625,062)
Change in interest in third-party trusts	90,000	(10,000)
Change in cash surrender value of life insurance	(5,143)	(7,506)
Actuarial change in annuities	6,392	4,096
Contribution of stock	(50,138)	(70,072)
(Increase) decrease in operating assets:		
Contributions receivable	2,650	2,641
Interest receivable	(2,929)	(7,852)
Lease asset	(84,657)	-
Other assets	(601)	2,999
Increase (decrease) in operating liabilities:		
Accounts payable	4,297	(33,410)
Grants payable	(200)	(3,576)
Scholarship payable	16,661	18,102
Deferred revenue	12,115	7,000
Lease liability	86,152	-
Agency funds	279,483	270,909
Net Cash Provided (Used) by Operating Activities	\$ (164,494)	\$ 2,482,214
Noncash Financing and Investing Activities:		
Investments received from interest in assets held by		
third-part trustee	\$ -	\$ -

See Accompanying Notes to Financial Statements.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – Summary of Significant Accounting Policies:

The accounting and reporting policies of Weld Community Foundation (the Foundation) conform to accounting principles generally accepted in the United States. The following summary of significant accounting policies is presented to assist the reader in evaluating the financial statements of the Foundation.

Purpose:

The purpose of the Foundation is to develop and administer primarily endowment funds with the goal of preserving capital and enhancing value for the benefit of the Greeley and the Weld County area and its residents. The Foundation was incorporated in 1995 as the Greeley Area Foundation, Inc. In 1997, the assets of the Weld Community Foundation, a division of Community Foundation Serving Northern Colorado, were transferred to the Foundation. The Foundation operates primarily in the City of Greeley and Weld County area of Northern Colorado. As such, the revenues it receives are primarily from and dependent upon the Greeley and Weld County economy.

On December 16, 2016, the Foundation formed CFSGWC Holdings, LLC (CFSGWC) as a Colorado limited liability company under 501(c)(3) of the Internal Revenue Code. The purpose of CFSGWC is to hold gifts of real estate and other complex gifts, provided by donors which are intended to benefit the interest and purposes of the Foundation's charitable activities. The Foundation is the sole member of CFSGWC. As of December 31, 2020, there has been no activity in CFSGWC.

Basis of Presentation:

As of January 1, 2018, the Foundation adopted Accounting Standards Update (ASU) No. 2016-14, *Presentation of Financial Statements for Not-for-Profit Entities*. This standard requires net assets to be changed to two categories, net assets without donor restrictions and net assets with donor restrictions, rather than the three previous classifications.

The accompanying financial statements have been prepared on the accrual basis in accordance with accounting principles generally accepted in the United States. Net assets of the Foundation and changes therein are classified and reported as follows:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Foundation's management and the board of directors.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – Summary of Significant Accounting Policies – Continued:

Basis of Presentation - Continued:

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the Statements of Activities.

A fund established with a contribution from an organization for the benefit of the contributing organization is classified as an agency fund. The activity in agency funds is reported as a change in the liability - assets held for agency funds.

Fund agreements contain a variance power that, pursuant to the Foundation's Articles of Incorporation, allows the Foundation's board of directors to modify or eliminate any designation, restriction or condition placed by the donor on the distribution of funds if such designation, restriction or condition becomes unnecessary, undesirable, impractical, incapable of fulfillment, or inconsistent with the charitable needs of the community. The classification of funds in these financial statements does not reflect the variance power until exercised by the Foundation's board of directors.

Cash and Cash Equivalents

The Foundation considers all highly liquid instruments with original maturities of three months or less, and which are not held for long-term purposes, to be cash and cash equivalents. All other highly liquid financial instruments which are to be used for long-term purposes are classified as investments regardless of original length to maturity.

Revenue and Revenue Recognition:

The Foundation has adopted Accounting Standards Update (ASU) No. 2014-09 - *Revenue from Contracts with Customers (Topic 606)*, as amended as management believes the standard improves the usefulness and understandability of the Foundation's financial reporting.

Analysis of various provisions of this standard resulted in no significant changes in the way the Foundation recognizes revenue, and therefore no changes to the previously issued audited financial statements were required on a retrospective basis. The presentation and disclosures of revenue have been enhanced in accordance with the standard.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – Summary of Significant Accounting Policies – Continued:

Contributions:

The Foundation has adopted Accounting Standards Update (ASU) No. 2018-08 Not-for-Profit Entities: Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 605) as management believes the standard improves the usefulness and understandability of the Foundation's financial reporting.

Contributions, including unconditional promises to give, if any, are recorded as received. All contributions are available for unrestricted use unless specifically restricted by the donor. Conditional promises to give are contributions with a measurable performance or other barrier and are recognized when the conditions on which they depend have been substantially met.

Consequently, at December 31, 2020 and December 31, 2019, respectively, contributions of \$19,115 and \$7,000, have not been recognized in the accompanying statement of activities because the condition(s) on which they depend has not yet been met as the event for which the contributions have been given has not yet occurred.

The Foundation receives contributions from donors with advice regarding distribution of assets and earnings therefrom (Donor Advised Funds). The Foundation attempts to meet the desires of the donors at the time of the contribution; however, the Foundation reserves the right to modify any restrictions or conditions on the distribution of funds for any specified charitable purpose, if in the sole judgment of the Foundation board of directors, such restrictions become unnecessary, undesirable, or inconsistent with the charitable needs of the community. Because it is the board's intention to honor the donor agreements, assets are classified based on the uses of assets and income as determined by the donor agreements.

Contributions whose restrictions are met in the same reporting period as donated are reported as contributions with donor restrictions and reclassified to net assets without donor restrictions and reported in the Statements of Activities as "net assets released from restrictions."

In-Kind Contributions:

Donated materials, assets, services, and investments are recorded at fair market value when received. Donated services are recorded if they create or enhance a nonfinancial asset or are a service requiring specialized training and would be purchased if the service were not donated.

Receivables:

Contributions receivable represent outstanding pledges from donors and are generally due within one to five years. The Foundation periodically evaluates the contributions receivable for collectability and records a bad debt expense when collection is doubtful. The Foundation believes no allowance was necessary at December 31, 2020 and 2019; however, actual write-offs could exceed management's estimate.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – Summary of Significant Accounting Policies – Continued:

Investments:

The Foundation records investments in marketable securities at fair value. Life insurance policies from donors are reported at their cash surrender value. Gains and losses on the sale of investments are based on either the specific cost or average cost of the investments sold. Investments are generally pooled for investment management. Most of the Foundation's funds are managed by a professional investment manager and held by a bank trust department. Exchange traded funds are baskets of securities designed to replicate various indices and whose value is determined daily through market action in the shares of the exchange traded fund.

Equity in Assets Held by Third-Party Trustee:

The Foundation is a remainder beneficiary in trusts held by third-party trustees. The Foundation's equity in the trust assets is stated at the present value of the amount the Foundation is estimated to receive when the trust remainder is distributed.

Property and Equipment:

Office furniture and equipment are recorded at acquisition cost or at fair value at date of donation. Depreciation is recorded on a straight-line basis over the estimated useful lives of the asset. All assets with a life of more than one year and a value of more than \$1,000 are capitalized. Expenditures for maintenance, repairs and minor replacements are charged to expense when incurred. When assets are sold or otherwise disposed of, the asset and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is included in the statement of activities.

Leases:

As of January 1, 2020, the Foundation adopted Accounting Standards Update (ASU) Topic 842, *Leases*. The Foundation determines if an arrangement is or contains a lease at inception. The Foundation elects an accounting policy by class of underlying asset to treat each separate lease component together with the non-lease components related to it as one combined unit of account. Leases are included in right-of-use (ROU) assets and lease liabilities in the balance sheet. ROU assets and lease liabilities reflect the present value of the future minimum lease payments over the lease term, and the ROU assets also include prepaid or accrued rent, if applicable. Operating lease expense is recognized on a straight-line basis over the lease term and included in the Occupancy line item.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – Summary of Significant Accounting Policies – Continued:

Annuity Obligations:

The Foundation administers life income agreements as gift annuities where an income beneficiary is the lifetime recipient of income and the Foundation is the remainder beneficiary. Upon receipt of the gift, a liability is established for the estimated net present value of the lifetime recipient's interest using applicable mortality tables and a discount rate commensurate with the risks involved. A contribution is recognized for the estimated remainder interest. The estimate of the liability is updated annually with the change in the estimate reported as "actuarial change in annuities".

Functional Expenses:

The Statement of Functional Expenses presents expenses by both their nature and their function. Certain categories of expenses are attributable to program, fundraising, and management and general functions, and thus require allocation on a reasonable basis that is consistently applied. Personnel costs (compensation, fringe benefits and payroll taxes) are allocated based on estimates of the efforts the staff apply to various programs and functions. Other costs (including facility costs, office expenses, and equipment maintenance and usage) are allocated in the same portions as the personnel costs.

Tax-Exempt Status:

The Foundation, which is not a private foundation as defined by the Internal Revenue Code, is a tax-exempt organization under Section 501(c)(3). Accordingly, no provision is made in these financial statements for income taxes.

The Foundation believes that it has conducted its operations in accordance with, and has properly maintained, its tax-exempt status, and that it has taken no material uncertain tax positions that qualify for recognition or disclosure in the financial statements. The Foundation is no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations by tax authorities for years before 2016.

Reclassifications:

Certain amounts in the 2019 financial statements have been reclassified to conform to the 2020 financial statement presentation. These reclassifications have no effect on the previously reported change in net assets.

Use of Estimates:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – Summary of Significant Accounting Policies – Continued:

Subsequent Events:

Management has evaluated subsequent events through the date the financial statements were available for issuance, which is the same date as the auditors' report.

NOTE 2 - Information Regarding Liquidity and Availability:

The Foundation strives to maintain liquid financial assets sufficient to cover 90 days of general expenditures. Financial assets in excess of daily cash requirements are invested in money market funds and other short-term investments.

The following table reflects the Foundation's financial assets as of December 31, 2020 and 2019, reduced by amounts that are not available to meet general expenditures within one year of the Statement of Financial Position date.

December 31	2020	2019
Financial Assets at Year End:		
Cash and cash equivalents	\$ 831,199	\$ 816,933
Contributions receivable	4,085	6,735
Interest receivable	82,943	80,014
Investments	35,919,076	31,693,083
Equity in assets held by third-party trustees		90,000
	36,837,303	32,686,765
Assets Held for Agency Funds	2,062,271	1,782,788
Board Designations for Programs and Projects	3,386,582	3,047,609
Net Assets with Donor Restrictions	30,973,848	27,431,626
Financial Assets Available to Meet General		
Expenditures Over the Next Twelve Months	\$ 414,602	\$ 424,742

Amounts not available include board-designated funds that are intended to fund future technological and operational needs and to provide resources for the implementation or expansion of various programs. In the event the need arises to utilize the board-designated funds for liquidity purposes, the reserves could be drawn upon through board resolution. Amounts not available to meet general expenditures within one year also may include net assets with donor restrictions.

NOTE 3 – Contributions Receivable:

December 31	2020	2019
Due in less than one year	\$ 3,167	\$ 2,712
Due in one to five years	918	4,023
	\$ 4,085	\$ 6,735

NOTES TO FINANCIAL STATEMENTS

NOTE 4 – Investments:

The Foundation records investments in marketable securities at fair value. To assist the reader of the financial statements in assessing the inputs used to develop fair value measurements, a hierarchy has been established for ranking the quality and reliability of the information used to determine fair values. Assets and liabilities carried at fair value are classified and disclosed in one of the following three categories:

Level 1: Observable inputs such as quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable inputs other than Level 1 inputs, such as quoted prices for similar assets or liabilities in active markets, quoted prices for identical assets or liabilities in inactive markets, or model-derived valuations in which all significant inputs are observable or can be derived principally from, or corroborated by, observable market data.

Level 3: Unobservable inputs are used when little or no market data is available.

In determining fair value, the Foundation utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible.

Cash Equivalents: Fair values are equal to the sums of account balances.

Investment Securities: Fair values are based on quoted market prices for identical securities traded in active markets or published redemption values.

Life Insurance: Fair value is based on cash surrender value of the policy as reported by the insurer.

Assets measured at fair value on a recurring basis have been categorized based upon a fair value hierarchy and are summarized as follows:

		Fair Value Measurements						
Description	Cost	Total	Level 1	Level 2	Level 3			
December 31, 2020								
Cash equivalents	\$ 1,833,192	\$ 1,833,192	\$ 1,833,192	\$	\$			
Investment securities:								
Equity	13,862,548	21,947,156	21,947,156					
Fixed income	7,912,294	8,473,175	8,473,175					
U.S. Government	2,671,206	2,913,588	2,913,588					
Foreign equities	502,934	610,940	610,940					
Exchange traded								
funds	4,240	4,255	4,255					
Life insurance	136,684	136,686		136,686				
Closely held	2	84	84					
	\$26,923,100	\$35,919,076	\$35,782,390	\$ 136,686	\$			

NOTES TO FINANCIAL STATEMENTS

NOTE 4 – Investments – Continued:

	Fair Value Measurements								
Description	Cost	Total	Level 1	Level 2	Leve	13			
December 31, 2019									
Cash equivalents	\$ 3,092,764	\$ 3,092,764	\$ 3,092,764	\$	\$				
Investment securities:									
Equity	13,597,082	18,600,465	18,600,465						
Fixed income	6,686,280	7,007,043	7,007,043						
U.S. Government	2,773,549	2,745,105	2,745,105						
Foreign equities	101,630	116,080	116,080						
Exchange traded									
funds									
Life insurance	131,542	131,542		131,542					
Closely held	2	84	84						
	\$26,382,849	\$31,693,083	\$31,561,541	\$131,542	\$				

Investment earnings consist of the following:

Years Ended December 31	2020	2019
Interest and Dividends	\$ 639,843	\$ 654,721
Net Realized Gains	411,815	608,608
Less: Investment Management Fees	(136,086)	(116,478)
	915,572	1,146,851
Net unrealized gains (loss)	3,685,745	3,540,986
Total Investment Earnings	4,601,317	4,687,837
Less: Investment (Earnings) Loss of Agency Funds	(266,062)	(276,499)
Net Investment Earnings (Loss)	\$ 4,335,255	\$ 4,411,338

NOTE 5 – Property and Equipment:

December 31	2020	2019
Office Furniture and Equipment	\$ 65,045	\$ 58,433
Leasehold Improvements	4,129	4,129
	69,174	62,562
Less: Accumulated Depreciation	55,038	49,483
	\$ 14,136	\$ 13,079

NOTES TO FINANCIAL STATEMENTS

NOTE 6 – Equity in Assets Held by Third-Party Trustees:

December 31	2020	2019
Irrevocable charitable remainder trust		
distributed in 2020	\$	 \$ 90,000
Remainder beneficiary trust		
	\$	 \$ 90,000

NOTE 7 – Net Assets:

Net Assets Without Donor Restrictions - Board Designations:

The board of directors designates funds to support the Foundation's activities and assure its financial health. All such designated funds within net assets without donor restrictions are supported by the unrestricted portion of investments.

December 31	2020	2019
Operating Reserve: Established in 2015, operating surpluses from the excess of administrative revenue over administrative expenses. Such surpluses may be directed to the Impact Fund once Operating Reserve reaches 100% of a current administrative budget	\$ 297,740	\$ 199,796
Community Foundation Impact Fund: Established in 2010 to ensure essential organizational staff and tools are in place, facilitate community endowments, and provide leadership for community initiatives	2,926,384	2,735,894
Endowment Challenge: \$180,000 allocated from Impact Fund from 2015 to 2020 to encourage new endowments from area public charities. Awards of \$10,000 each were made to 15 new endowments from 2016 to 2020	30,011	60,011
Innovation Center of the High Plains Library District: Established in 2019 to create a matching fund for future donations to the Innovation Center of the High Plains Library District. Expanded in 2020 to provide funding for Wes Bruce's Installation of an	122 447	51 000
interactive space at the Innovation Center.	132,447	
	\$ 5,580,58 <u>2</u>	\$ 3,047,609

NOTES TO FINANCIAL STATEMENTS

NOTE 7 – Net Assets – Continued:

Net Assets With Donor Restrictions:

The nature of restrictions are as follow:

December 31	2020	2019
Restricted as to:		
Purpose	\$ 18,500,385	\$ 14,971,302
Time (equity in assets held by third-party trustees)		90,000
Perpetual endowment corpus	12,473,463	12,370,324
	\$ 30,973,848	\$ 5 27,431,626

NOTE 8 – Endowments:

At the end of 2020, the Foundation's endowments consist of 92 individual funds restricted for purpose by the donors.

The Board of Directors of the Foundation has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as generally requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent donor stipulations to the contrary. As a result of this interpretation, the Foundation retains in perpetuity (a) the original value of initial and subsequent gift amounts donated to the endowments and (b) any accumulations to the endowments made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. However, the Foundation has several bequethed endowments which allow the spending of current interest and dividends but require realized and unrealized capital activity to remain in corpus. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by us in a manner consistent with the standard of prudence prescribed by UPMIFA.

The Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund.
- The purposes of the organization and the donor-restricted endowment fund.
- General economic conditions.
- The possible effect of inflation and deflation.
- The expected total return from income and the appreciation of investments.
- Other resources of the organization.
- The investment policies of the organization.

NOTES TO FINANCIAL STATEMENTS

NOTE 8 – Endowments – Continued:

Investment and Spending Policies:

The Foundation's investment policy goal is to provide a reasonable, predictable, and sustainable amount of funds available for the uses intended by the original endowment. Given the Foundation's commitment to support both current needs and to provide for future needs, the Foundation advocates a total return approach to investing and to funds distribution, and utilizes professional investment management.

The long-term focus of the investment manager is to both meet needs for distributions in the present and to provide growth in assets and income over time through investment of excess income and capital appreciation. It is anticipated that a reasonable cash reserve will be established to meet the Foundation's ongoing cash needs for program distributions and Foundation expenses. The balance of the assets will be allocated 25-60% to fixed income investments as a long-term target and 40-75% to equities, and 0-10% to alternative equities, based on market values.

The Foundation expects that the investment manager will achieve a compound, timeweighted total return in excess of a weighted-average composite of similar indices over a fair market cycle of three to five years.

The Foundation's investments are exposed to various risks that cause the reported value of investments to fluctuate on a daily basis and could result in material changes to its net assets. Investments in equity securities fluctuate in value in response to many factors, such as the activities and financial condition of individual companies, general business, industry, and market conditions, as well as the perceived state and direction of the economy. The values of bond investments and other fixed income securities fluctuate in response to changing interest rates, credit worthiness of issuers and overall economic policies that impact market conditions.

The Foundation has a policy of appropriating for distribution a percentage each year of its endowment fund's average fair value over the prior sixteen quarters. That percentage was 4.75% and 4.50% for 2020 and 2019 respectively. In establishing this policy, the Foundation considered the long-term expected return on its endowment. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity as well as to provide additional real growth through new gifts and investment return.

Donor-restricted endowment funds generally consist of three different corpus related stipulations.

Variable Corpus – Donor stipulations dictate only royalties, interest and dividends are spendable; all other related costs, investments gains and losses affect the corpus. These funds were reclassified in 2019.

Donor Advised Endowment Funds – Donor stipulations include that during the donor's life, the fair value of the original gift need not be maintained, and the corpus value will become fixed at a future date.

NOTES TO FINANCIAL STATEMENTS

NOTE 8 – Endowments – Continued:

Fair value of original gift – Absent donor stipulations to the contrary, the corpus is determined as the fair value of the original gift as of the gift date.

As of December 31, 2020 and 2019, the composition of endowment net assets with donor restrictions were as follows:

	2020		2019		
	Restricted-	Restricted-	Restricted-	Restricted-	
December 31	Perpetual	Purpose	Perpetual	Purpose	
Variable corpus Donor-advised endowment	\$	\$	\$	\$	
funds		2,357,035		2,312,843	
Fair value of original gift	12,473,463	13,568,995	12,370,324	10,173,657	
	\$ 12,473,463	\$ 15,926,030	\$ 12,370,324	\$ 12,486,500	

The following are the changes in endowment net assets with donor restrictions for 2020 and 2019:

Years Ended December 31	2020	2019
Balance at Beginning of Year	\$ 24,856,824	\$ 18,953,063
Contributions	263,124	508,350
Other income	19,748	35,379
Oil and gas royalties	1,014,969	2,681,072
Appropriation for expenditure	(1,044,116)	(646,677)
Administration fees	(428,155)	(378,939)
Investment return, net	3,649,002	3,687,350
Reclassifications and transfers	68,097	17,226
Balance at End of Year	\$ 28,399,493	\$ 24,856,824

NOTES TO FINANCIAL STATEMENTS

NOTE 9 – Underwater Endowments:

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the Foundation's interpretation of UPMIFA requires the Foundation to retain as a fund of perpetual duration. At December 31, 2020, deficiencies of this nature did not exist in donor-restricted endowment funds. At December 31, 2019, deficiencies of this nature exist in one donor-restricted endowment fund, which has an original gift value of \$1,500, a December 31, 2019 fair value of \$1,485, and deficiencies of \$15. These deficiencies resulted in 2019 from unfavorable market fluctuations.

The Foundation has a policy that permits spending from underwater endowment funds depending on the degree to which the fund is underwater, unless otherwise precluded by donor intent or relevant laws and regulations.

NOTE 10 – Retirement Plan:

The Foundation participates in The Community Foundation Retirement Employee Savings Plan 403(b)(7). Eligible employees work a minimum of 20 hours per week and are employed at the Community Foundation for at least twelve consecutive months. Currently, the plan matches 100% of the employee's contribution up to 5% of the gross pay. Foundation matching contributions during 2020 and 2019 were \$13,241 and \$9,801, respectively.

NOTE 11 – Concentration of Credit Risk:

The Foundation maintains bank accounts at various commercial banks. The balances in those banks may, at times, exceed the \$250,000 Federal Deposit Insurance Corporation insurance limit. The Foundation has never experienced any losses related to these balances. The Foundation had approximately \$86,498 and \$61,021 of amounts on deposit in excess of federally insured limits at December 31, 2020 and December 31, 2019, respectively.

During 2020, two donors, who each provided more than 10% of total contributions, provided a combined 24% of total contributions. In 2019, two donors, who each provided more than 10% of total contributions provided a combined 26% of total contributions.

NOTES TO FINANCIAL STATEMENTS

NOTE 12 –Leases:

Operating Lease:

The Foundation evaluated current contracts to determine which met the criteria of a lease. The right-of-use (ROU) assets represent the Foundation's right to use the underlying assets for the lease term, and the lease liabilities represent the Foundation's obligation to make lease payments arising from these leases. The ROU assets and lease liabilities, all of which arise from a single operating lease, we recalculated based on the present value of future lease payments over the lease terms. The Foundation has made an accounting policy election to utilize the incremental borrowing rate to discount future lease payments. The rate at December 31, 2020 is 5.50%.

The Foundation's operating leases consist of a single lease for office space. In July 2018, the Foundation amended its office space lease in connection with a 50% increase in the space leased.

For the years ended December 31, 2020 and 2019, respectively, total operating lease cost was \$32,319 and \$30,848, respectively. The lease requires monthly payments of \$2,619 in 2020 and \$2,570 in 2019. Monthly payments will increase 2% per year on each anniversary date after 2019. The lease term expires December 2023.

The Foundation has elected the practical expedient package to not reassess at adoption (i) expired or existing contracts for where they are or contain a lease, (ii) the lease classification of any existing leases, or (iii) initial indirect costs for existing leases.

Future maturities of lease liabilities are as follows:

Year Ending December 31	Amount
2021	\$ 32,013
2022	32,613
2023	33,225
Total Lease Payments	97,851
Less: Present Value Discount	(11,699)
Total Lease Obligations	\$ 86,152

NOTES TO FINANCIAL STATEMENTS

NOTE 13 – Commitment and Contingencies:

Pending Beneficiary Interests:

The Foundation has been named as beneficiary in two trusts and one estate that are in various stages of administration. At December 31, 2020, each situation involves either certain matters being contested or significant uncertainty in valuing and/or liquidating the estate or trusts. As such, they do not presently meet the Foundation's criteria to be included in the Foundation's financial statements as of December 31, 2020.

Pandemic:

On January 30, 2020, the World Health Organization declared the coronavirus outbreak a "Public Health Emergency of International Concern" and on March 10, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel and quarantines in certain areas and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate it have had and are expected to continue to have an adverse impact on the economies and financial markets of many countries, including the geographical areas in which the Foundation operate. It is unknown how long these conditions will last and what the complete financial effect will be to the Foundation.